

1. Please complete the following background information.

First and Last name, title of the person who completed this entry form.

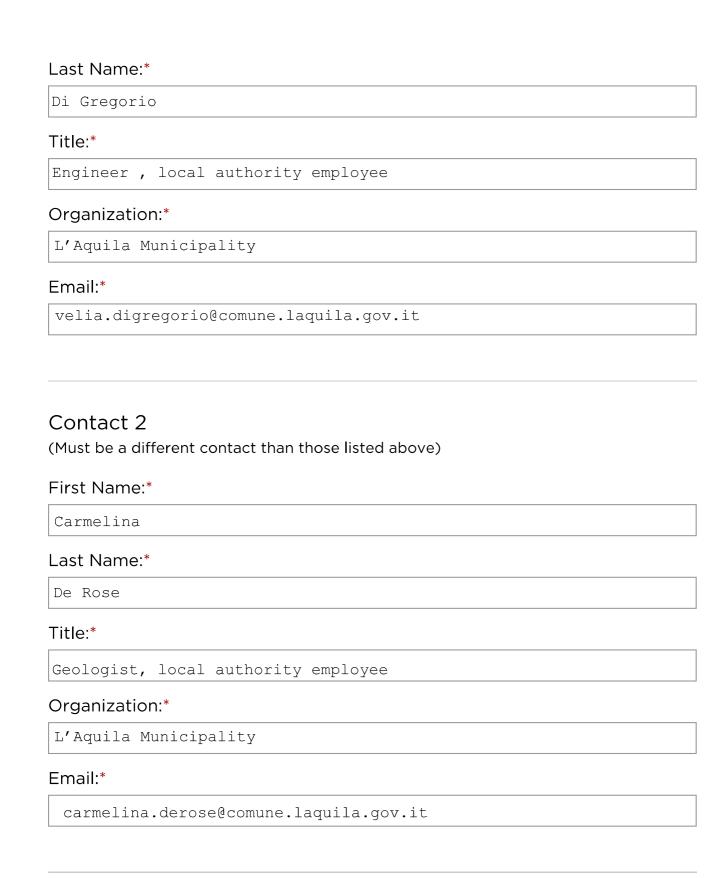
First Name:*
Chiara
Last Name:*
Santoro
Title:*
Architect, Head of Urban Planning Division
Organization:*
L'Aquila Municipality
Email:*
chiara.santoro@comune.laquila.gov.it

First and last name, title, organization, and email of up to two key contacts (note: if you are an affiliated organization applying on behalf of a city, here you are required to list your official city contact and include his or her email address below)

Contact 1

First Name:*

Velia



City:

City:* L'Aquila City Population:* (Numbers Only) 68304 Online Source for City Population: www.demo-istat.it Year of City Population Estimate: 2011 Metro Area Population:* (Numbers Only)	
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2011 Metro Area Population:*	
Metro Area Population:*	
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85612	
Online Source for Metro Area Population:	
www.demo-istat.it	
Year of Metro Area Population Estimate:	
2011	
Phone number of the person who completed the entry form:* (Numbers only, including country code)	
+39 0862645441	
Organization Name:*	
Municipality of L'Aquila	

I heard about the 100 Resilient Cities Challenge via (select as many as applicable):

(Select All That Apply)

X 100 Resilient Cities Challenge website	Rockefeller Foundation website	Rockefeller Foundation newsletter or listserv					
 100 Resilient Cities Challenge email communication 	 Traditional local media coverage 	 Online local media coverage 					
 Online international media coverage 	□ Web Search	Direct call from Challenge outreach staff					
 Forwarded Challenge email from family, friend, or colleague 	 Organization other than 100 Resilient Cities 	NYT Cities for Tomorrow Conference					
□ World Cities Summit	 Global Alliance of Mayors and Leaders from Africa and of African Descent Annual Meeting 	☐ Other Event					
☐ Social Media	□ Other						
I agree to all <u>rules and legal conditions</u> associated with this challenge.*							
X I agree							
If selected as an awardee, I will commit to the 100 Resilient Cities resilience definition and approach.*							
💢 I agree							
I am 18 years of age or older.*							
I have the permission and support of my city government to submit this application (if applicable).*							
X I agree							

2. Select a total of four shocks that are most relevant to your city, and rank the shocks by order of the magnitude with which they affect, or threaten to affect your city.

Rank each shock on a scale of 1-4, with "1" = the greatest risk to your city. Select 'n/a" in subsequent drop downs if you have recorded all relevant shocks but your selection does not total four.

☐ Disease Outbreak	🕱 Earthquake
☐ Rainfall Flooding	Hazardous Materials Accident
☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Riot/Civil Unrest	☐ Terrorism
☐ Tsunami	\square Volcanic Activity
□ N/A	
☐ Disease Outbreak	☐ Earthquake
🔀 Rainfall Flooding	Hazardous Materials Accident
☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Riot/Civil Unrest	☐ Terrorism
☐ Tsunami	\square Volcanic Activity
□ N/A	
☐ Disease Outbreak	☐ Earthquake
☐ Rainfall Flooding	☐ Hazardous Materials Accident
☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Riot/Civil Unrest	☐ Terrorism
☐ Tsunami	\square Volcanic Activity
□ N/A	
☐ Disease Outbreak	☐ Earthquake
	 □ Rainfall Flooding □ Hurricane, Typhoon, Cyclone □ Riot/Civil Unrest □ Tsunami □ N/A □ Disease Outbreak ☒ Rainfall Flooding □ Hurricane, Typhoon, Cyclone □ Riot/Civil Unrest □ Tsunami □ N/A □ Disease Outbreak □ Rainfall Flooding □ Hurricane, Typhoon, Cyclone □ Riot/Civil Unrest □ Tsunami □ N/A

	Coastal Flooding		Rainfall Flooding		Hazardous Materials Accident	
	Heat Wave		Hurricane, Typhoon, Cyclone		Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)	
	Landslide		Riot/Civil Unrest		Terrorism	
	Cyber Attack		Tsunami		Volcanic Activity	
X	Wildfire		N/A			
2.1 Select a total of four stresses that are most relevant to your city, and rank the stresses by order of the magnitude with which they affect, or threaten to affect your city. Rank each stress on a scale of 1-4, with "1" = the greatest risk to your city. Select 'n/a" in subsequent drop downs if you have recorded all relevant stresses but your selection does not total four.						
	ress 1:* elect One)					
	Aging Infrastructure		Chronic Energy Shortages		Commodity Price Fluctuations	
	Declining Population		Aging Population		Drought & Water Shortage	
	Endemic Crime & Violence		Epidemic of Drug And Alcohol Abuse		Food Shortage	
	High Unemployment		Impending Depletion of Natural Resources		Insufficient Educational Infrastructure	
	Intractable Homelessness		Invasive Species		Lack Of Affordable Housing	
X	Lack of Social Cohesion		Overpopulation		Overtaxed/Under Developed/Unreliable Transportation System	
	Political Instability/Sectarian Violence		Poor Air Quality/Pollution		Poor Health Infrastructure	
	Pronounced Poverty		Inequality		Refugees	
	Rising Sea Level and Coastal Erosion		Shifting Macroeconomic Trends/Over Reliance On One Industry		Significant Environmental Degradation, Air/Water Pollution	
	Water Management Issues (i.e. problems with wastewater and drinking water)		N/A			

Stress 2:*

(5	elect One)			
	Aging Infrastructure	Chronic Energy Shortages		Commodity Price Fluctuations
	Declining Population	Aging Population		Drought & Water Shortage
	Endemic Crime & Violence	Epidemic of Drug And Alcohol Abuse		Food Shortage
	High Unemployment	Impending Depletion of Natural Resources		Insufficient Educational Infrastructure
	Intractable Homelessness	Invasive Species		Lack Of Affordable Housing
	Lack of Social Cohesion	Overpopulation	×	Overtaxed/Under Developed/Unreliable Transportation System
	Political Instability/Sectarian Violence	Poor Air Quality/Pollution		Poor Health Infrastructure
	Pronounced Poverty	Inequality		Refugees
	Rising Sea Level and Coastal Erosion	Shifting Macroeconomic Trends/Over Reliance On One Industry		Significant Environmental Degradation, Air/Water Pollution
	Water Management Issues (i.e. problems with wastewater and drinking water)	N/A		
St	ress 3:*			
(S	elect One)			
	Aging Infrastructure	Chronic Energy Shortages		Commodity Price Fluctuations
×	Declining Population	Aging Population		Drought & Water Shortage
	Endemic Crime & Violence	Epidemic of Drug And Alcohol Abuse		Food Shortage
	High Unemployment	Impending Depletion of Natural Resources		Insufficient Educational Infrastructure
	Intractable Homelessness	Invasive Species		Lack Of Affordable Housing
	Lack of Social Cohesion	Overpopulation		Overtaxed/Under Developed/Unreliable Transportation System
	Political Instability/Sectarian Violence	Poor Air Quality/Pollution		Poor Health Infrastructure

☐ Pronounced Poverty	\square Inequality	☐ Refugees
☐ Rising Sea Level and Coastal Erosion	Shifting Macroeconomic Trends/Over Reliance On One Industry	SignificantEnvironmentalDegradation,Air/Water Pollution
☐ Water Management Issues (i.e. problems with wastewater and drinking water)	□ N/A	
Stress 4:*		
(Select One)		
☐ Aging Infrastructure	Chronic Energy Shortages	Commodity Price Fluctuations
☐ Declining Population	☐ Aging Population	Drought & Water Shortage
Endemic Crime & Violence	Epidemic of Drug And Alcohol Abuse	☐ Food Shortage
☐ High Unemployment	Impending Depletion of Natural Resources	InsufficientEducationalInfrastructure
Intractable Homelessness	☐ Invasive Species	Lack Of Affordable Housing
☐ Lack of Social Cohesion	☐ Overpopulation	Overtaxed/Under Developed/Unreliable Transportation System
Political Instability/Sectarian Violence	☐ Poor Air Quality/Pollution	Poor Health Infrastructure
☐ Pronounced Poverty	\square Inequality	☐ Refugees
☐ Rising Sea Level and Coastal Erosion	X Shifting Macroeconomic Trends/Over Reliance On One Industry	 Significant Environmental Degradation, Air/Water Pollution
☐ Water Management Issues (i.e. problems with wastewater and drinking water)	□ N/A	

3. Select four shocks that have limited to no impact on your city, and rank the shocks by order of the least magnitude with which they affect, or threaten to affect, your city.

Rank each shock on a scale of 1-4, with "1" = the least risk to your city. Select "n/a" in subsequent dropdowns if you have recorded all limited-impact shocks but your selection does not total four.

Shock 1:*		
(Select One)		
☐ Blizzard	☐ Disease Outbreak	\square Earthquake
☐ Coastal Flooding	☐ Rainfall Flooding	Hazardous Materials Accident
☐ Heat Wave	☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
X Landslide	☐ Riot/Civil Unrest	☐ Terrorism
☐ Cyber Attack	☐ Tsunami	\square Volcanic Activity
☐ Wildfire	□ N/A	
Shock 2:*		
(Select One)		
☐ Blizzard	☐ Disease Outbreak	\square Earthquake
☐ Coastal Flooding	☐ Rainfall Flooding	Hazardous Materials Accident
☐ Heat Wave	☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Landslide	☐ Riot/Civil Unrest	☐ Terrorism
☐ Cyber Attack	☐ Tsunami	\square Volcanic Activity
☐ Wildfire	□ N/A	
Shock 3:*		
(Select One)		
☐ Blizzard	☐ Disease Outbreak	☐ Earthquake
☐ Coastal Flooding	☐ Rainfall Flooding	☐ Hazardous Materials Accident
☐ Heat Wave	☐ Hurricane, Typhoon, Cyclone	Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Landslide	☐ Riot/Civil Unrest	☐ Terrorism
☐ Cyber Attack	☐ Tsunami	☐ Volcanic Activity
☐ Wildfire	□ N/A	
Shock 4:*		
(Select One)		
□ Blizzard	☐ Disease Outbreak	\square Earthquake

	Coastal Flooding		Rainfall Flooding		Hazardous Materials Accident		
	Heat Wave		Hurricane, Typhoon, Cyclone		Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)		
	Landslide		Riot/Civil Unrest		Terrorism		
	Cyber Attack		Tsunami		Volcanic Activity		
	Wildfire	X	N/A				
3.1 Select four stresses that have limited to no impact on your city, and rank the stresses by order of the least magnitude with which they affect, or threaten to affect, your city. Rank each stress on a scale of 1-4, with "1" = the least risk to your city. Select "n/a" in subsequent dropdowns if you have recorded all limited-impact stresses but your selection does not total four.							
	ress 1:* elect One)						
	Aging Infrastructure		Chronic Energy Shortages		Commodity Price Fluctuations		
	Declining Population	X	Aging Population		Drought & Water Shortage		
	Endemic Crime & Violence		Epidemic of Drug And Alcohol Abuse		Food Shortage		
	High Unemployment		Impending Depletion of Natural Resources		Insufficient Educational Infrastructure		
	Intractable Homelessness		Invasive Species		Lack Of Affordable Housing		
	Lack of Social Cohesion		Overpopulation		Overtaxed/Under Developed/Unreliable Transportation System		
	Political Instability/Sectarian Violence		Poor Air Quality/Pollution		Poor Health Infrastructure		
	Pronounced Poverty		Inequality		Refugees		
	Rising Sea Level and Coastal Erosion		Shifting Macroeconomic Trends/Over Reliance On One Industry		Significant Environmental Degradation, Air/Water Pollution		
	Water Management Issues (i.e. problems with wastewater and drinking water)		N/A				

Stress 2:*

(Select One) X Aging Infrastructure ☐ Chronic Energy ☐ Commodity Price Fluctuations Shortages Declining Population ☐ Aging Population Drought & Water Shortage ☐ Food Shortage **Endemic Crime &** Epidemic of Drug And Violence Alcohol Abuse ☐ High Unemployment ☐ Impending Depletion ☐ Insufficient of Natural Resources Educational Infrastructure □ Invasive Species □ Lack Of Affordable ☐ Intractable Homelessness Housing □ Lack of Social ☐ Overtaxed/Under Overpopulation Developed/Unreliable Cohesion Transportation System Political ☐ Poor Air ☐ Poor Health Instability/Sectarian Quality/Pollution Infrastructure Violence □ Pronounced Poverty ☐ Inequality □ Refugees ☐ Rising Sea Level and Shifting Significant Macroeconomic Coastal Erosion Environmental Trends/Over Reliance Degradation, On One Industry Air/Water Pollution □ Water Management □ N/A Issues (i.e. problems with wastewater and drinking water) Stress 3:* (Select One) Aging Infrastructure ☐ Chronic Energy **Commodity Price** Shortages **Fluctuations** □ Declining Population ☐ Aging Population ☐ Drought & Water Shortage ☐ Endemic Crime & Epidemic of Drug And □ Food Shortage Alcohol Abuse Violence X High Unemployment ☐ Impending Depletion ☐ Insufficient of Natural Resources Educational Infrastructure □ Invasive Species ☐ Lack Of Affordable Intractable Homelessness Housing □ Lack of Social Overtaxed/Under Overpopulation Developed/Unreliable Cohesion Transportation System

☐ Poor Air

Quality/Pollution

☐ Poor Health

Infrastructure

Political

Violence²

Instability/Sectarian

	Pronounced Poverty		Inequality	Refugees
	Rising Sea Level and Coastal Erosion		Shifting Macroeconomic Trends/Over Reliance On One Industry	Significant Environmental Degradation, Air/Water Pollution
	Water Management Issues (i.e. problems with wastewater and drinking water)		N/A	
St	ress 4:*			
(Se	elect One)			
	Aging Infrastructure		Chronic Energy Shortages	Commodity Price Fluctuations
	Declining Population		Aging Population	Drought & Water Shortage
	Endemic Crime & Violence		Epidemic of Drug And Alcohol Abuse	Food Shortage
	High Unemployment		Impending Depletion of Natural Resources	Insufficient Educational Infrastructure
	Intractable Homelessness		Invasive Species	Lack Of Affordable Housing
	Lack of Social Cohesion		Overpopulation	Overtaxed/Under Developed/Unreliable Transportation System
	Political Instability/Sectarian Violence		Poor Air Quality/Pollution	Poor Health Infrastructure
	Pronounced Poverty		Inequality	Refugees
	Rising Sea Level and Coastal Erosion		Shifting Macroeconomic Trends/Over Reliance On One Industry	Significant Environmental Degradation, Air/Water Pollution
	Water Management Issues (i.e. problems with wastewater and drinking water)	×	N/A	

4. Brief us on the long-term impact of your greatest existing or imminent stress.

(250 word limit)

Greatest Stress:*

(Select One)

	Aging Infrastructure	Chronic Energy Shortages	Commodity Price Fluctuations
	Declining Population	Aging Population	Drought & Water Shortage
	Endemic Crime & Violence	Epidemic of Drug And Alcohol Abuse	Food Shortage
	High Unemployment	Impending Depletion of Natural Resources	Insufficient Educational Infrastructure
	Intractable Homelessness	Invasive Species	Lack Of Affordable Housing
X	Lack of Social Cohesion	Overpopulation	Overtaxed/Under Developed/Unreliable Transportation System
	Political Instability/Sectarian Violence	Poor Air Quality/Pollution	Poor Health Infrastructure
	Pronounced Poverty	Inequality	Refugees
	Rising Sea Level and Coastal Erosion	Shifting Macroeconomic Trends/Over Reliance On One Industry	Significant Environmental Degradation, Air/Water Pollution
	Water Management Issues (i.e. problems with wastewater and drinking water)	N/A	

The urban layout of L'Aquila, characterized by a centralization of most urban functions, was greatly affected by the 2009 earthquake. Following the earthquake, the historical center, which hosted the main administrative, financial and social functions, was closed down. The population was dislocated in the surrounding territory in a series of new towns, without a parallel displacement of the above urban functions, and more specifically those in support of the town social cohesion.

The new town layout is weaker, less structured and with little physical and social cohesion. The aging population was particularly affected by the lack of social services, while the road system congestion and a generalized decrease in accessibility disaggregated the town. As a whole, the town has become less capable of resisting stresses deriving from the different possible hazards existing in the area. In these conditions, that tends to become structural, the 2009 earthquake has amplified the pre-existing reduced resilience. The town resilience is also affected by reliance on a predominant source of employment, the public sector, and the lack of a diversified productive system. Unemployment, particularly among the youth, has increased since the quake, resulting in a population decline.

The rapid urban sprawling that resulted from the 2009 quake and the current social and economic situation clearly point to the need to rethink the town planning and organization to increase resilience not only from the physical (most buildings are much safer now than they were before the quake) but more importantly from the social and economic view points.

4.1 Brief us on how your city will be impacted when your highest-ranking shock occurs. (250 word limit)								
	eatest Shock:* elect One)							
	Blizzard		Disease Outbreak	X	Earthquake			
	Coastal Flooding		Rainfall Flooding		Hazardous Materials Accident			
	Heat Wave		Hurricane, Typhoon, Cyclone		Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)			
	Landslide		Riot/Civil Unrest		Terrorism			
	Cyber Attack		Tsunami		Volcanic Activity			
	Wildfire		N/A					
I I m a a s v b a a b c c c c c t p i e (s	talian old towns. The exaterial; the road layout and narrow streets; and the roices such as schools, ulnerable as a whole to eing retrofitted and refund the process will contained done to reduce the consequence, many problem ould occur again. All the ity, including: loss of losure, congested transport provide the first aids ossibility of blizzard in the case of another shaffect of the already chreack of social cohesion,	ter che	blic offices, etc. make new seismic event. Current pished to reduce the impart of the for another 20 years. It is the city suffered from a sissues related to the lost tural identity, lack of the tation system, and difficuld happen again. The command the interest of this new is stresses as amplified eclining population, unreaded need for an integrated	the the half sact New Social the by elia	main construction ic space, few squares 2009 earthquake) of primary e old town very y, the old buildings are of a new earthquake, vertheless, little is old town. As a r the 2009 earthquake of functionality of the cial cohesion, road ty for the rescue teams winter and the emergency management nock combined with the the 2009 earthquake able transportation			

4.2 Select the last significant shock that occurred and briefly detail what happened and how your city reacted.

(100 word limit)

Last Significant Shock:*				
(Select One)				
□ Blizzard		Disease Outbreak	X	Earthquake
☐ Coastal Flooding		Rainfall Flooding		Hazardous Materials Accident
☐ Heat Wave		Hurricane, Typhoon, Cyclone		Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Landslide		Riot/Civil Unrest		Terrorism
☐ Cyber Attack		Tsunami		Volcanic Activity
☐ Wildfire		N/A		
A 6.2 Magnitude earthqua Rescue teams could ha Emergency strategic i 309fatalities, many i at least 5 months; Historical centre sev Damage to building st 19 small "New Towns" dislocated people; Lifelines severely da Most institutions and 6.5years later, 15% p	rdl nfr nju ere ock and mag	y access the old town; astructures (including hored people and entire poly damaged and only part estimated in 15 billion 3000 temporary flats bued; rvices relocated;	osp pul ial Eu	ation displaced for ly reopened; ros;
Year of Last Significant 2	Sno	OCK:		
2003				

5. Of the four greatest shocks you listed in question 2, pick the one you are best prepared to face. Tell us why you are prepared to face this shock.

(250 word limit)		
Shock:*		
(Select One)		
X Blizzard	☐ Disease Outbreak	☐ Earthquake
☐ Coastal Flooding	☐ Rainfall Flooding	Hazardous Materials Accident
☐ Heat Wave	☐ Hurricane, Typhoon, Cyclone	 Infrastructure failure (i.e. bridge, nuclear power plant, electric grid)
☐ Landslide	☐ Riot/Civil Unrest	☐ Terrorism
☐ Cyber Attack	☐ Tsunami	\square Volcanic Activity
☐ Wildfire	□ N/A	
PLAN. That Plan faces the on the roads. Early warning from the West of the FIRST RESPONSE SYSTEM comes. When the weather forecast FIRST RESPONSE SYSTEM comes. As soon as the snowfall snow-ploughs and/or sales. In case of conditions the snowfalls, the MUNICIPAL. All public resources are Even in the case of lack of deployed not more than 30 The Civil Protection Nation that the weather forecast operations and to mitigate information that the Municipal control of the con	predicts conditions of pote into play: begins or sharp drop in te	l issues: snow and/or ice ssential, as is deployment conditions in as little time ential danger, the mperatures are registered nal cold temperature and/or PROCEDURES are followed; pality offices. active and ready to be ow starts falling. uzzo Region Administration immediately plan the arning is an important the town citizens through

6. Of the four greatest stresses you listed in question 2.1, pick the one you are best prepared to face. Tell us why you are prepared to face this stress.

(250 word limit)

St	ress:*					
(Select One)						
	Aging Infrastructure		Chronic Energy Shortages		Commodity Price Fluctuations	
	Declining Population		Aging Population		Drought & Water Shortage	
	Endemic Crime & Violence		Epidemic of Drug And Alcohol Abuse		Food Shortage	
	High Unemployment		Impending Depletion of Natural Resources		Insufficient Educational Infrastructure	
	Intractable Homelessness		Invasive Species		Lack Of Affordable Housing	
×	Lack of Social Cohesion		Overpopulation		Overtaxed/Under Developed/Unreliable Transportation System	
	Political Instability/Sectarian Violence		Poor Air Quality/Pollution		Poor Health Infrastructure	
	Pronounced Poverty		Inequality		Refugees	
	Rising Sea Level and Coastal Erosion		Shifting Macroeconomic Trends/Over Reliance On One Industry		Significant Environmental Degradation, Air/Water Pollution	
	☐ Water Management ☐ N/A Issues (i.e. problems with wastewater and drinking water)					
The administration started a series of projects aimed at mitigating the lack of social cohesion. These projects, however, are not connected and in order to be effective need to be part of a new, unified plan for revamping the town quality of life. The following initiatives are under way: Local network of proximity services: This is a public-private initiative in support of the Municipal Welfare system. It aims at helping the less fortunate by providing services beyond the Essential Levels of Social Support; Opening of a Participation Office and application of the new Rules for Participating Institutes; Urban Center L'Aquila Cultural Association. Its objective is to include as many stakeholders as possible in actively promoting discussion on the ongoing transformation of the town layout; Participated Spending initiative, where by citizens are involved in choices related to public spending; Urban Garden Project, for the green areas of the New Towns, following environmental and social sustainability principles and for the promotion of traditional activities. The project gives priority to the weaker social classes and promotes projects that foster social participation;						
SU pr cu	SUN Social Urban Network project. This is a "smart communities" initiative, that promotes consolidation of the "sense of community" through the organization of cultural events;					
IWe	Web PIAZZA 100, a virtual square for restarting the town community.					

It hosts local news, discusses local groups' activities, promotes social debates;

YEP! (Youth Emergency Participation) project, that involves different towns and aims at involving young individuals and youth associations in managing post-emergency crises.

7. Write about an experience that demonstrated a need for greater resilience in your city and how it impacted your city's ability to function.*

(250 word limit)

The 2009 earthquake was a medium-intensity seismic event that caused a disproportionately large amount of damage and suffering. It revealed huge amounts of vulnerability on both material and immaterial components of the system.

The Municipality, in cooperation with the National Civil Protection Department, provided an effective and rapid response to the emergency with a broad range of activities: search and rescue, sheltering for 70.000 displaced people, damage assessment, shoring structures.

Even if the ongoing reconstruction process will reduce the structural vulnerability of single buildings, it is not addressing the high level of urban system vulnerability (both functional and social). Given the high seismic hazard of the area, a new shock is likely to generate some of the most critical effects caused by 2009 earthquake and still affecting the local community: critical services interruption, poor quality and functionality of the public space network, unavailability of cultural and identity heritage, urban sprawl, lack of stakeholder empowerment and social cohesion, population decline. At six year from the 2009 event, one can observe that the emergency management policy did not foster a holistic and shared vision about the city's future, mainly due to the lack of preparedness and awareness of community about risk-exposure and system vulnerability. Actually, many of the current functional problems are caused by this critical aspect of the emergency management policies. This experience demonstrates that the city urgently needs to develop and implement a long- term resilience strategy, which should primarily address the urban quality and functionality.

7.1 One of our four core offerings is support for the city, led by the CRO, to develop a City Resilience Strategy, a six to nine month transversal approach to diagnosing the city's shocks, stresses, and capacities as well as identifying actionable initiatives to address the resilience issues identified through the diagnostic. This process often involves building on existing plans of the city such as master plans and economic development strategies when they exist. It involves gaining perspectives from the community and private sectors, and necessitates collaboration among leaders in government. How

would you integrate the 100RC Resilience Strategy process into your city's planning? Please detail how this process could align with your current planning around resilience.

(250 word limit)

The Municipality has recently started the process of developing the new city masterplan, which already considers urban resilience improvement one of its main strategic thrusts.* The masterplan intends to enhance resilience using strategies for the mitigation of risks related to management of the territory, with particular attention to urban seismic vulnerability, but also includes ideas to overcome shifting macroeconomic trends, generate urban attractiveness and value landscape/rural resources. This is therefore an ideal time to address issues related to resilience with an integrated and multi-level approach. In fact, the 100RC Resilience Strategy process would align with the ongoing urban planning activity by greatly increasing its impact on the city future. The city masterplan governance model allows for a wide participation of leaders in government, stakeholders and local community, thus offering a favourable environment for the development of shared visions. On one hand, the resilience strategy would enlarge the scope of the ongoing masterplan process and on the other the city masterplan regulatory framework would support the effective and coherent implementation of such a strategy.
*(see the chapter 2 of the masterplan concept paper, http://www.comune.laquila.gov.it/pagina1060 documento-preliminare-del-nuovo-prg.html)

8. In order to develop an inclusive resilience plan that reflects the needs of the entire city, which partners (i.e. current networks, stakeholders, and collaborators) will your city need to engage in the future?

Partner 1

Name of Partner:*				
University of L'Aquila				
Sector:*				
(Select One)				
☐ Public	☐ Private	☐ Local Civil Society		

(100 word limit)		
Engineering of the U - Vulnerability anal - Seismic site chara - Proposal for resto for several strategi the 2009 earthquake, Palazzo Margherita (acterizations; oring interventions .c and monumental buildings	ried out: s and infrastructures damage of S. Maria di Collemaggio, dere bridge,
Describe how you'l plan.* (100 word limit)	l include them in develor	oing and executing a resili
plan.* (100 word limit) To reduce physical ecritical functions amonumental and histocan provide an opera of the sites; (ii) tinfrastructures; and	xposure and vulnerability nd services are managed, a rical heritage of the old tive support to: (i)characo assess the seismic capac	of strategic buildings when nd to help preserving the retown, the University of L'Atterize the local seismic reity of buildings and l directions for the retro
plan.* (100 word limit) To reduce physical ecritical functions amonumental and histocan provide an opera of the sites; (ii) tinfrastructures; and	xposure and vulnerability nd services are managed, a rical heritage of the old tive support to: (i)characo assess the seismic capaco (iii) to provide technica	of strategic buildings when nd to help preserving the retown, the University of L'Atterize the local seismic reity of buildings and l directions for the retro
plan.* (100 word limit) To reduce physical ecritical functions amonumental and histocan provide an opera of the sites; (ii) tinfrastructures; and	xposure and vulnerability nd services are managed, a rical heritage of the old tive support to: (i)characo assess the seismic capaco (iii) to provide technica	of strategic buildings when nd to help preserving the retown, the University of L'Aterize the local seismic reity of buildings and l directions for the retro

Partner 2		
Name of Partner:*		
University of Chieti- Pe	scara	
Sector:*		
(Select One)		
☐ Public	☐ Private	☐ Local Civil Society
☐ International NGOs	🔀 Academia	
List any concrete examp	ples of planned or c	completed work.*
(100 word limit)	pres or planned or c	zempiecea werki
- developed several seism	rsity of Chieti Pescanstruction plans aftensessments at the urbance microzonation pla	ara have :

Describe how you'll include them in developing and executing a resilience

plan.*

(100 word limit)

The University of Chieti (or lack thereof) at the identifying strategic eleurban scale policies that different hazard levels the built environment, brincluding social and econatural hazards will also urban resilience plan.	urban scale in ements and defin t increase resil can be identified that at all physic nomic issues. It	the pre-2009 ing prioriti ience. Perfod to reach ral and non ps expertise	earthquake and ca es for actions in rmance-based targe esilience, looking hysical subsystems in seismic microzo	n support developing ts for not at of a town, nation and
Partner 3				
Name of Partner:*				
ActionAid International	Italia Onlus			
Sector:*				
(Select One)				
☐ Public	☐ Private		☐ Local Civil Socie	ety
🗶 International NGOs	☐ Academia			
List any concrete exam	ples of planned	l or comple	ted work.*	

(100 word limit)

ActionAid Italia develops medium-long term local programmes in order to increase the community's level of resilience.

Since 2009, ActionAid has implemented the following activities in L'Aquila:

- -- Community workshops for including the population in the reconstruction of the public architectural heritage (LAP Project)
- -- Participatory Vulnerability Analysis (PVA) to increase the community's awareness regarding the vulnerabilities of the territory and spread the Civil Protection Plan



X	Yes		Νο
---	-----	--	----

If yes, briefly describe that experience.

(100 word limit)

8.2 Please detail any significant past engagements (other than those listed above) with external partners, i.e. public, private, local civil society, international NGOs, or academia.

(100 word limit)

The Municipality of L'Aquila is partner in a few projects funded by the EU, including:

- -- EDUCEN, foucused on enhancing knowhow on suistainable managment and conservation of the cultural heritage thretened by natural hazards. It involves 11 international Partners, headed by the UNIVERSITY OF WAGENINGEN.
- -- Response Holistic system for Agile responses (RHEA) to natural disasters is a project still under evaluation. It aims at designing a set of guidelines and accompanying tools to enhance forecasting of extreme weather events and maximizing the efficacy and speed of emergency response.

The Project involves 20 international partners headed by the University of Patras.

8.3 Include website links to the critical partners and networks with whom you already engage.

```
www.fondazionecarispaq.it
www.cnr.it
www.eni.it
www.fiat.it
www.unicredit.it
https://eneldistribuzione.enel.it/it-IT/smart_cities
https://eneldistribuzione.enel.it/it-IT/smart_cities_mondo
http://www.educenproject.eu/
www.univaq.it
www.unich.it
www.actionaid.it
http://www.actionaid.org/sites/files/actionaid/disaster_risk_reduction_through_schools.pdf
https://www.actionaid.it/come-puoi-aiutarci/sostlenici/litalia-del-futuro
www.progettolap.it
http://www.iosonoqui.eu/
```

9. From the list below, select three areas that are of immediate interest to your city

Please note that if a city is invited to join the Network, the priority areas selected in this application may shift based on issues identified during the 100RC diagnostic process. For a more detailed explanation of these priorities, visit our FAQ.

Priority Area 1* (Select One)

	nimal human nerability	Diverse livelihoods and employment		Adequate safeguards to human life and health
	llective identity and Itual support	Social stability and security		Availability of financial resources and contingency funds
exp	duced physical posure and nerability	Continuity of critical services		Reliable communications and mobility
	ective leadership d management	Empowered stakeholders	X	Integrated development planning
□ N/.	A			
Priori	ty Area 2*			
(Selec	t One)			
	nimal human nerability	Diverse livelihoods and employment		Adequate safeguards to human life and health
	llective identity and Itual support	Social stability and security		Availability of financial resources and contingency funds
exp	duced physical posure and nerability	Continuity of critical services		Reliable communications and mobility
	ective leadership d management	Empowered stakeholders		Integrated development planning
□ N/.	A			
Priori	ty Area 3*			
(Selec	t One)			
	nimal human nerability	Diverse livelihoods and employment		Adequate safeguards to human life and health
	llective identity and itual support	Social stability and security		Availability of financial resources and contingency funds
exp	duced physical posure and nerability	Continuity of critical services	×	Reliable communications and mobility
	ective leadership d management	Empowered stakeholders		Integrated development planning
□ N/.	А			

10. Please attach your letter of support from the chief executive

officer of your city.

This letter must (1) clearly state that the city's chief executive officer agrees with all answers to the questions found within this application, (2) indicate a commitment to providing the necessary support if the city is selected for the 100 Resilient Cities program, and (3) briefly detail the city's capacity and willingness to adopt and implement a citywide strategy.

Upload Letter:*
City Chief Executive Officer's First Name:*
Massimo
City Chief Executive Officer's Last Name:*
Cialente
Title:*
Physician (Medical doctor)
Position Type:*
(Select One)
☐ Appointed
Time served in office (# months elapsed from entering office until present day)*
102
Duration of their remaining tenure (# months remaining in term of office)*
18
Eligible for another term:* (Select One)
□ Yes 💢 No
If yes, how long is the term (# months):

Name, email address, and phone number to reach the appropriate point of contact in this office (e.g. the mayor's executive assistant)

Support Contact First Name:*

Massimo

Support Contact Last Name:*

Marchetti

Email Address:*

massimo.marchetti@comune.laquila.gov.it

Phone Number:*

(Numbers only, including country code)

393383736299

Name, email address, and phone number to contact the chief press officer

Press First Name:*

Simona

Press Last Name:*

Malavolta

Email Address:*

simona.malavolta@ comune.laquila.gov.it

Phone Number:*

(Numbers only, including country code)

393347683193

11. Cities are currently integrating the role of Chief Resilience Officer (CRO) using various approaches; the following outlines models that are being implemented across the globe. Select the model of greatest interest to your city based on the city's structure and needs:

Model A. An existing staff member becomes the city's CRO, and resilience is a new portfolio.

For example: A city combines the Office of Emergency Management (OEM) and Office of Climate Change into a single department: The Office of Resilience. The former head of OEM is appointed CRO and reports directly to the Mayor. All the employees of the two formerly separate departments report to this new CRO.

Model B. An existing staff member becomes the city's CRO. The employee retains components of an existing portfolio, and adds a focus on resilience.

For example: A city appoints the Chief of Preparedness as CRO, adding resilience to her portfolio. The city then hires an additional staff member to ensure the efforts are sustainable.

Model C. The CRO is a new staff member; the portfolio is new.

For example: A city creates a new Office of Resilience and hires an outside employee to run it. No existing city departments are altered. The CRO coordinates across all government silos to create a resilience strategy.

Model D. The CRO is a new staff member; the portfolio is existing or merged with other functions.

For example: A city merges the Department of the Environment and the Earthquake Preparedness office, creating a new resilience office headed by a CRO hired from outside the government. The employees from the formerly separate departments all report to the CRO, who reports directly to the Mayor.

★ B	□ С
	Ж В

11.1 Tell us why the model that you selected will work best for your city, including the political support you have in place to support this structure. Describe which city officials will directly support the CRO to work transversally across city departments and with civil society. Please pay special attention to how the chief executive officer will communicate with and support the CRO.

(250 word limit)

As pointed out in section 7.1, the City faces a particularly favourable time to seize the opportunity to develop an itegrated resilience strategy and give it a direct implementation framework within the new City Masterplan, which is currently at a preliminary stage. In order to better achieve the above described integration policy, it seems appropriate to appoint the current Head of Urban Planning Division as the new CRO, enlarging her portfolio and creating a new section within the existing Office for the new City Masterplan, with a special focus on resilience strategy. The CRO-Head of Urban Planning Division would also be able to work transversally across city departments, by means of the existing Inter-disciplinary Permanent Committee for the new City Masterplan - which gathers the leading bodies of all the administrative divisions with a particular relevance on urban and resilience strategies. The Head of Urban Planning Division is already appointed for technical advice and implementation of the Major and City Council policies, therefore as the new CRO she will directly communicate with and recive support from the leading political body of the municipality.

12. Outline your vision for the Chief Resilience Officer, including the proposed CRO reporting structure you plan to implement if your city is selected as a network member. Please also indicate if your city already has any similar position to the CRO role. Note that 100 Resilient Cities values CRO structures in which the CRO reports directly to the city's chief executive or to his / her direct reports.* (250 word limit)
The Chief Resilience Officer is a municipal manager, according to the italian regulatory framework for local councils. This figure can be selected and appointed directly by the Major to run a municipal division with specific tasks and dedicated human and financial resources. The CRO has a specialized professional profile within a broad range of disciplines spanning from urban planning and built environment, to sociology and economics, to managerial and participatory tools. The CRO ensures that the ongoing activity for the new city masterplan includes a specific focus and a specific strategic and regulatory framework on the improvement of urban resilience; for this reason the Head of Urban Planning Division, which currently leads the Office for the new city masterplan, will be appointed as CRO. She will also foster the development of a shared resilience strategy and its integration within the whole administrative policy of the municipality, by means of cooperation with the leading bodies of all the other municipal departments, with the resilience strategy development parteners, with stakeholders and local communities. She will report directly to the Major, who chairs the local governement assembly and receives political support by the municipal council, directly elected by the citizens.

12.1. In order to build and implement an effective resilience strategy, the city must convene its own resources in addition to what 100RC provides (i.e. a CRO and technical assistance funding). We have discovered three items which are vital for success: staff support and administrative personnel for the CRO; a leadership body such as a steering committee or task force to advise and accelerate the priorities; a dedicated department, policy office, or bureau for resilience with an operational budget to aid in travel, production of publications, public events, etc. Please describe if and how you are intending to provide these items to your Chief Resilience Officer.

(100 word limit)

The municipality intends to provide all the above mentioned items in order to
build and implement an effective strategy:
- The CRO, as a municipality manager, is assigned dedicated human/finanacial
resources with the capability to autonomously manage them, according to targets
indicated by the local governement body;
- Creation of aResilience Strategy Section, within the existing Office for the
new city masterplan, as a task force providingspecific advise to CRO in
partnership with major experts from academic and private sectors (see point 8);
- Creation of a dedicated section within the budget of Urban Planning Division.
ordation of a addressed bestron wrenin the badget of stam framing bivision.

13. We appreciate that cities need to start large projects at different times based on their elections cycles, budgeting processes, etc. Please select your city's preferred month in 2016 to begin planning and implementing your resilience plan. To better understand and adequately plan for the work undertaken

during the first few months, the current 100 Resilient Cities Engagement Cycle is roughly as follows: Months one and two center on city onboarding; an initial strategy workshop, with stakeholders from across silos and sectors, happens at the end of month three. The CRO recruitment process takes place during months three and four. The strategy development phase – an intensive period – occurs over six to nine months, starting at the beginning of month five.*

Select the preferred month to begin planning and implementing your resilience plan (e.g. March).

(Select One)

(Select One)	
☐ January ☐ February	☐ March
☐ April X May	□ June
☐ July ☐ August	☐ September
□ October □ November	☐ December

13.1 Briefly describe why you chose this month.

(50 word limit)

The masterplan concept paper will finish the administrative process according to	-0
the italian regulatory framework at the beginning of 2016. Therefore May 2016 could be a a suitable choise to include the resilience	
strategy in the development of masterplan planning.	
belacegy in the development of masterplan planning.	

☐ Yes ➤ No 14.1. If yes, how did you collect this grant (e.g. did you receive it directly, have a fiscal sponsor). (100 word limit)
directly, have a fiscal sponsor).
Name of Organization:
14.2 Detail the nature and length of the grant (e.g. technical assistance infrastructure planning grant that lasted 24 months). (100 word limit)
Length in Months:

15. 100 Resilient Cities is interested in the possibility of testing partnerships among adjoining municipalities that have both applied for the Challenge. Are there any adjoining cities that you would be interested in partnering with while developing your resilience strategy and, if so, which?

City:			
Point of Contact	:		
First Name:			
Last Name:			
Title:			
15.1 Are they app	olying?		
(Select One)			
□ Yes	□ No		